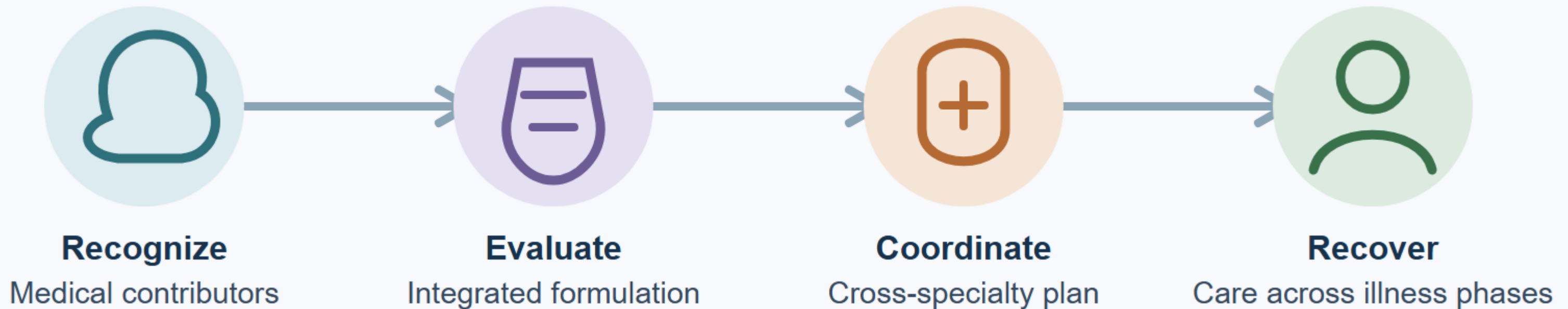


Cutting-edge psychiatry is not a treatment—it is a system

Autoimmune brain disease is one example of psychiatry in medically complex patients



The innovation is an integrated pathway—not simply access to a novel intervention.

The same structure supports autoimmune, neurologic, transplant, genetic, and other medically complex care.

From novelty to reliable care: four capabilities

Reliable psychiatric care when medical illness changes the clinical picture

1

Shared recognition

- Medical contributors
- Atypical features
- Complexity-based entry

WHO SHOULD ENTER?

2

Rapid consultation

- Named owners
- Specialty access
- Escalation pathway

WHO RESPONDS?

3

Joint decisions

- Shared formulation
- Medication-risk review
- One documented plan

WHO DECIDES?

4

Longitudinal ownership

- Across illness phases
- Psychiatric monitoring
- Iterative learning

WHO STAYS INVOLVED?

If these questions do not have explicit answers, the service is not yet scalable.

Scaling without diluting clinical judgment

Standardize the process; preserve expertise at the decision points

STANDARDIZE



- Complexity-based referrals
- Medical + psychiatric baselines
- Monitoring, documentation, handoffs
- Outcomes and review cadence



KEEP EXPERT-LED



- Symptom attribution + formulation
- Medical, psychiatric + interaction risk
- Discordant data or trajectories
- High-stakes treatment decisions

A checklist can protect reliability—but it cannot replace formulation.

Where scaling breaks—and what leaders can change

Medical-psychiatric care exposes gaps between specialties, settings, and reimbursement

FRICTION

-  **Expertise lives in one person**
Coverage disappears when the expert is unavailable.
-  **Coordination is invisible and unfunded**
Coordination and monitoring compete with visits.
-  **Care fragments across systems**
No one owns the integrated plan or outcomes.

ACTION

-  **Build a team, not a hero**
Cross-train, define coverage, name owners.
-  **Fund the connective work**
Protect consultation, coordination, follow-up.
-  **Create one integrated pathway**
Name ownership; track access, safety, outcomes.

A novel program becomes sustainable when its invisible work becomes visible, measurable, shared—and resourced.